

Project Management Models: Agile, PRINCE2 and PMBOK

AGILE	PRINCE2	PMBOK
Vision, goals, success indicators Broad project plan	Starting up a project Project brief Project approach	Initiate Needs determination Feasibility
User requirements Solution co-design Functional specifications Business case Costing Timeline	Initiating a project Business case Project controls	Plan Concept exploration and definition Planning and design
Supplier briefs Design management Development management	Directing a project Authorisation Confirmation	Execute Demonstration and validation
Prototyping Rapid reviews and improvements Stakeholder communications	Controlling a stage Progress review Direction	
Change control Expectations management Documentation	Managing stage boundaries Plan finetuning Documentation	Monitor & Control Production and deployment
Stay on-vision Staged client sign-offs	Managing product delivery Work Delivery	
Final user acceptance and handover Training Support	Closing a project Evaluation Follow-on actions	Close Operations and support

Iterative.

Change-embracing.

With “just-enough” documentation, regular updates/discussions with all stakeholders.

“Waterfall.”

Design and planning locked-in up-front, formal specifications, formal change control, formal reporting.

Five key project phases and nine management “bodies of knowledge”:

Integration	Human Resource
Scope	Communications
Time	Risk
Cost	Procurement
Quality	